

Expectation-Performance Gap in Knowledge and Competencies in Accounting Graduates: Evidence from Tunisia

Souidi Khouloud* and Rajhi Mohamed Tahar

Faculty of Economic Sciences and Management of Tunis, Tunisia

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ABSTRACT

The aim of this paper is to investigate the gap between the competencies which employers expect and those acquired by accounting graduates. We adopted the framework of (Bui &Porter, 2010) to examine the causal factors that contributed to this gap. A questionnaire survey was distributed to accounting professionals and educators. Furthermore, we analyzed data collected by non-parametric tests: the Wilcoxon signed-rank test and the Mann-Whitney test. Findings indicate the constraints within universities as contributing to the failure of accounting education to provide accounting graduates with the competencies expected by accounting professionals. This study contributes to the literature as one of few studies that examine expectation-performance gap in Tunisia.

1. Introduction

In recent decades, the business environment in which professional accountants are being operated, has been undergone major changes. These changes are mainly due to the emergence of information and communications technology, globalization and the concentration of institutional structure. (Albrecht & Sack,2000). In this new business environment, employers generally expect a wide variety of skills from new accounting graduates (Kavanagh &Drenan, 2008, Webb & Chaffer, 2016). In this context, (klibi & Oussi, 2013) find that accounting professionals expect accounting graduates to be equipped with organizational and business skills, personal skills, and interpersonal skills (IFAC, 1996). Moreover, the results of the study (Tan & Fawzi, 2017) showed that the most sought skills included the ability to collaborate with colleagues, presenting, discussing and defending views, and having a positive attitude.

However, several researchers indicated that there is a gap between the knowledge and skills acquired by accounting graduates and those expected by accounting professionals. (Jackling & De Lange, 2009, Kavanagh & Drennan, 2008, Altrawneh, 2016). As a result, several studies indicate that accounting graduates are ill-equipped to begin professional practice (Albrecht & Sack, 2000; Mohamed & Lashine, 2003).

Like many countries, Tunisia faced such challenges in higher educational system. In 2005, Tunisia adopted the BMD system (Bachelor - Master – Doctorate) which aims to respond to the needs of the labor market. It should be noted that our study will focus on "Bachelor degree", which continues for a period of three years after the high school diploma.

Despite the reform of the higher educational system in Tunisia, the labor market still suffers from several constraints aggravated by the social and political events following the revolution of January 14, 2011. The objective of this paper is to examine the knowledge and skills

 $^{*\} Corresponding\ Author\ E-Mail\ Address:\ khouloud 86 souidi@gmail.com$

acquired by accounting graduates and those expected by chartered accountants "expectation-performance gap" in Tunisia. In particular, we will identify the causal factors contributing to this gap. Therefore, a questionnaire survey was distributed to chartered accountants who are registered on the board of the chartered accountants and accounting university educators.

This article is organized as follows: The second section presents an overview of the previous research work, the third section exposes the research hypothesis, the fourth section describes the methodology adopted and the fifth section presents the results obtained. The last section concludes this research.

2. The review of literature

Several studies, such as those conducted in Australia, have shown that there is a gap between the knowledge and skills acquired by accounting graduates and those expected by professional accountants (Courtis & Zaid, 2002, Evans et al., 2010, Hancock et al 2009, Jackling & De Lange, 2009, Kavanagh & Drennan, 2008).

According to (Mohamed&Lashine,2003) the gap between the skills acquired by graduates and those required by the labor market is mainly due to changes in the business environment and the reluctance to change the higher education system in accounting sciences (Albrecht &Sack,2000). Most accounting education programs at universities in many countries lack skills training that are needed by accounting professionals (AAA, 1986; AECC, 1990; Albrecht & Sack, 2000).

Searchers conducted by (Bui & Porter, 2010) found that there is a gap between the skills required by professional accountants and those acquired by accounting graduates "expectation-performance gap" (Low et al, 2016; El-Dalahmeh, 2017). The authors identify the causal factors contributing to this gap such as: accounting students' ability and aptitude; institutional factors, pedagogical methods and content of university program.

The framework expectation-performance gap is adopted by (Abayadeera & Watty, 2014), in the context of Sri Lanka. They found that accountants professionals are dissatisfied with the skills of accounting graduates such as: professional ethics, intellectual skills; decision making skills; problem solving skills; the ability to think critically; written and oral communication in English skills; and listening ability. Their study has also shown that university educators have admitted that they lack high confidence in teaching many generic skills.

3. Formulation of hypotheses

We have adopted (Bui & Porter's, 2010) expectation-performance gap" framework to examine the gap between the knowledge and skills acquired by accounting graduates and those expected by chartered accountants. The authors discuss three causal factors contributing to this gap: Expectation gap, Constraints gap, Performance gap.

H₁: There is a gap between skills and knowledge acquired by accounting graduates and those expected by chartered accounting (expectation-performance gap).

H₂: There is a gap between the perception of accounting educators and chartered accountants in terms of knowledge and skills that should be acquired by accounting graduates. (Expectation gap).

H₃: There is a gap between the perception of accounting educators about the knowledge and skills that should be acquired by accounting graduates and those perceived as reasonably acquired. (Constraints gap).

H₄: There is a gap between the knowledge and skills that accounting educators perceived to be reasonably acquired by accounting graduates and those perceived as actually possess by chartered accountants.

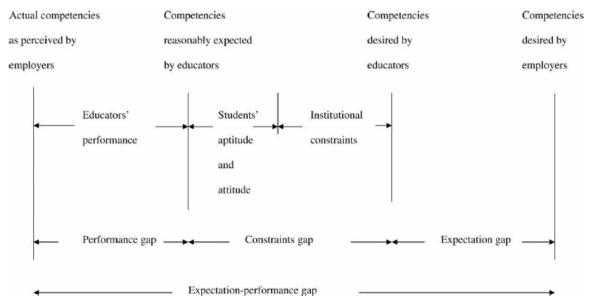


Figure 1. hypothesized structure of accounting education's expectation-performance gap (Source: Bui and Porter (2010) framework)

4. Research Methodology

4.1 Data collection

Data was collected by addressing questionnaire surveys to two groups: university educators and chartered accountants registered on the board of chartered accountants of Tunisia. Items for skills and knowledge were based on International Education Standards, (IES 2 and IES 3). This choice can be justified by the fact that these standards are recognized internationally, and they present the learning outcomes that accountants must achieve.

It should also be noted that this scale of measurement has been adopted in other research works. Several authors have attempted to determine the extent of compliance of the accounting program with international education standards such as (Watty et al, 2013). Other studies such as (Pratama,2015; Majzoub & Aga, 2015), used this measure to identify perception differences between university educators and professional accountants about competencies of graduates. It should also be noted that we did not use the IES variable scale of the information technology knowledge because it fails to explain cultural differences. Adapted to our context, we made the choice to use the measurement scale of (Barac,2009).

In our research work, we focus more specifically on interpersonal and communication skills, and intellectual skills. This choice is justified by the fact that these skills are considered the most important for success in accounting profession. Several organizations emphasize the importance of interpersonal skills and communication; and intellectual skills in the workplace: for example (AECC, 1990, AAA, 1986, IFAC, 1996).

The first questionnaire was addressed to university educators. The questions are formulated on the following main topics: General information, "Expectation gap", "Constraints gap" and "Performance gap". The second questionnaire was addressed to chartered accountants which replicates questions addressed to university educators and excludes the question of the "constraints gap". It should be noted that we have adopted the Likert scale which is the most frequently used in surveys and usually comes in five choices (1=not agree at all; to 5=strongly agree).

The questionnaire was administered on the one hand to 464 chartered accountant's governorate of Tunis and Ben Arous who represent the majority (we excluded chartered accountants who had less than ten years of experience. Indeed, their experience is recommended in order to better evaluate the knowledge and skills acquired by accounting

graduates). On the other hand, the second questionnaire was distributed to 70 accounting university educators; Finally, our sample is composed of 98 chartered accountants and 66 university educators. This represents a response rate of 94.28% of university educators and 32.66% of chartered accountants.

4.2 Statistical Analysis Method

In order to measure the gap between the knowledge and skills acquired by accounting graduates and those expected by chartered accountants, we proceeded, first to the verification of the conditions of normality which is not achieved in our case. In fact, we used non-parametric tests to answer our research problem: the Mann Whitney test which aims to compare two independent samples and the Wilcoxon test which aims to compare two paired samples. Data from the questionnaires were analyzed using SPSS version 21 for Windows.

5. Results

5.1 Expectation-performance gap

The Wilicoxon test indicates that the sum of the positive ranks is nearly equals the sum of the negative ranks in management accounting, taxation, Spreadsheet software (Excel) and Standard internet software (e-mail, web browser) (see table 1). This test also indicates that the sum of the negative ranks is different from the sum of the positive ranks in financial accounting, audit, Finance and financial management, Professional values and ethics, economics, business environment, financial market, quantitative methods, accounting management, Management and strategic decision making., Database software (Access), Specific Search Tool, Business presentation software (PowerPoint), Word processing software (Word), Accounting packages (Pastel), Audit working paper-related software, Utility software (CAATS), Intellectual Skills and Interpersonal Skills and Communication. Results have revealed that many of the skills are not achieved by accounting graduates at the level expected by chartered accounting. The gap between the knowledge and skills acquired by accounting graduates and those expected by accountants which really exists. Our results are in line with research conducted by (Abayadeera & Watty, 2014). These authors noted that there is a gap between the skills and knowledge acquired by accounting graduates and those required by professional accountants. Besides, our results are consistent with the study conducted by (Bui &Porter, 2010; Wells et al, 2009) in New Zealand and others (Tempone & Martin, 2003, Kavanagh & Drennan, 2008, Jackling & De Lange, 2009) in Australia.

5.2 Expectation gap

The MannWhitney U test indicates that there are significant differences between chartered accounting and university educators (see Table 2), which means that the respondent groups do not share similar views over such skills and knowledge. Indeed, the average rank of university educators is higher than the average rank of chartered accountants in financial accounting, taxation and audit. Nevertheless, the average rank of chartered accountants is higher than the average rank of university educators in economics, management accounting, business environment, quantitative methods, economics, Spreadsheet software (Excel), specific search tool, Word processing software (Word), and utility software (CAATS).

Results has shown that educators focus on accounting knowledge, while chartered accountants put the emphasis on organizational and business knowledge, as well as on information technology knowledge. The results of Mann-Whitney U-test indicate that the respondent groups have similar views on the importance of intellectual and interpersonal and communication skills.

Despite these findings, there is a difference in perception between university educators and chartered accountants about knowledge and skills needed for accounting graduates, that is

consistent with the research work done by (Mohdali et al. 2016, Armitage,1991, Novin et al. 1997, Theuri & Gunn,1999, Francis & Minchington,1999).

5.3 Constraints gap

The Wilicoxon test indicates that the sum of the negative ranks is different from the sum of the positive ranks about financial accounting, Taxation, Business and commercial law, Audit and assurance, Finance and financial management, Professional values and ethics, economics, business environment, quantitative methods, Management and strategic decision making, technology knowledge, interpersonal and communication skills, and intellectual skills (see Table 3). Thus, results have revealed that there is a gap between the perception of accounting educators about the knowledge and skills should be acquired by accounting graduates and those perceived as reasonably acquired. This conclusion is corroborated by the research conducted by (Abayadeera &Watty, 2014; Bui & Porter, 2010). Indeed, this gap is due to a number of constraints.

Table 4. *Obstacles to develop skills and knowledge at university*

e estatetes to treverep sitting time into intende the time versity	
Crowded classes	3.72
The lack of financial, human and material resources	3.37
Students have an inappropriate attitude to learn	2.36
Students have an inappropriate intellectual ability	2.87

According to table 4 this gap is due to crowded classes, tenure and promotion policies of universities, the lack of financial, human and material resources, the aptitude and the attitude of the students. In the Tunisian context, accounting educators believe that crowded classes inhibit them to develop skills and knowledge needed by the labor market.

5.4 Performance gap

The Mann Whitney U test indicates that there are significant differences between the two groups in financial accounting, Professional values and ethics, management accounting, specific research tool, audit working paper-related software, negotiate acceptable solutions and agreements in professional situations, Spreadsheet software (Excel), Standard internet software (e-mail, web browser), Business presentation software (PowerPoint), utility software (CAATS, interpersonal and communication skills (see Table 5). Results have revealed that there is a gap between the knowledge and skills that accounting educators perceived to be reasonably acquired by accounting graduates and those perceived as actual possess by chartered accountants.

This conclusion is corroborated by the research conducted (Abayadeera & Watty,2014) and (Bui & Porter,2010). Indeed, this gap reveals the failings of pedagogy methods and the content of the program. It proves that universities in the Tunisian context are devoided of innovations and suffer from a lack of interest in adopting new teaching methods. It also appears that accounting higher education programs don't meet the expectations of the labor market.

6. Conclusion

This article aims to examine the gap between knowledge and skills acquired by accounting graduates and those required by chartered accountants. To achieve this goal, we adapt the framework of (Bui &Porter, 2010) expectation-performance gap, and it was amended to suit the Tunisian context. A questionnaire was administered to chartered accountants and

university educators. Data collected by the questionnaire was analysed by non-parametric test, namely the Mann whitney test and the Wilicoxon test.

Our results has shown that there is a gap between knowledge and skills acquired by accounting graduates and those expected by chartered accounting. The results have also revealed that chartered accounting put emphasis on the importance of organizational and business knowledge as well as information technology knowledge. However, the university educators focus on accounting knowledge. In addition, our study proves that crowded classes is the main factor to empede accounting educators to develop skills required by the labor market. Accounting higher education programs seems unable to provide "job ready" for accounting graduates.

Like all researches, our study has a limit when it comes to providing samples: We were restricted to the perception of chartered accountants and university educators. It will be more interesting to share the study with the responsible parts for developing the content of the program of the Ministry of Higher Education, accountants enrolled in the company of Tunisian accountants and internal auditors registered in the Internal Audit Tunisian Association.

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Table 1.

Chartered accountant responses on the knowledge and skills acquired by accounting graduates and those expected. (expectation-performance gap)

Pinancial accounting	Items	Rank	Mean rank	Rank sum	Z
Management accounting		Negative ranks		300,5	2 (04 **
Positive ranks 18 342	Financial accounting	Positive ranks	29	1.077,5	3,694 **
Taxation	Monogoment accounting	Negative ranks	22	438	0.727
Business and commercial law Positive ranks 28 1.339 5,937 ** Audit and assurance Positive ranks 18 72 7,907 ** Audit and assurance Positive ranks 15,5 31 6,433 ** Finance and financial management Positive ranks 22 22 22 6,804 ** Professional values and ethics Positive ranks 32 255 6,239 ** Economics Positive ranks 32 255 6,239 ** Economics Positive ranks 32 255 6,239 ** Economics Positive ranks 32 255 6,239 ** Positive ranks 32 2,256 6,239 ** Positive ranks 31 1,124 3,121 ** Positive ranks 31 1,124 3,121 ** Positive ranks 34 2,193,5 7,093 ** Positive ranks 34 2,193,5 7,093 ** Positive ranks 34,5 2,346 7,390 ** Positive ranks 0 0 0 7,858 ** Positive ranks 0 0 0 7,858 ** Positive ranks 0 0 0 0 0 0 0 0 0	Management accounting	Positive ranks	18	342	0,737
Business and commercial law	Toyotion	Negative ranks	26	675	0.412
Audit and assurance	Taxation	Positive ranks	25	600	0,412
Audit and assurance	Rusiness and commercial law	Negative ranks	28	1.359	5 027 **
Positive ranks	Business and commercial law	Positive ranks	18	72	3,937
Positive ranks 15,5 31	Audit and assurance	Negative ranks	29	1.565	6 122 **
Professional values and ethics	Audit and assurance	Positive ranks	15,5	31	0,433
Positive ranks 22 22 22 22 22 25 25 2	Finance and financial management	Negative ranks	30	1.689	6 204 **
Professional values and ethics	Finance and imancial management	Positive ranks	22	22	0,804
Positive ranks 32 255 Negative ranks 39 2.863 Positive ranks 21 63 Negative ranks 41 3.321 Positive ranks 0 0 Positive ranks 0 0 Positive ranks 0 0 Positive ranks 0 0 Positive ranks 22 416 Positive ranks 22 416 Positive ranks 22 416 Positive ranks 34 2.193.5 Positive ranks 34 2.193.5 Positive ranks 34 2.193.5 Positive ranks 34,5 2.346 Positive ranks 0 0 Management and strategic decision making Positive ranks 0 0 Management and strategic decision making Positive ranks 0 0 Positive ranks 23 411 Positive ranks 20,5 492 Positive ranks 20,5 492 Positive ranks 33,5 2.108 Positive ranks 20,5 492 Positive ranks 26,5 636 Positive ranks 26,5 636 Positive ranks 26,5 742 Specific research tool (Research toolbox) Positive ranks 26,5 742 Specific research tool (Research toolbox) Positive ranks 34,5 2.346	Duefassional values and othics	Negative ranks	38	2.446	6 220 **
Positive ranks 21 63 7,425 7,957 8	Professional values and ethics	Positive ranks	32	255	0,239
Business environment Positive ranks 21 0.5 0.5	Economics	Negative ranks	39	2.863	7.425 **
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Financial markets	D	Negative ranks	41	3.321	7.057.**
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Accounting packages (Pastel)	Word processing software (Word)				8,124**
Positive ranks 0 0 8,206** Utility software (CAATS) Positive ranks 43 3.655 8,223**					
Utility software (CAATS)Negative ranks433.655Positive ranks00 8,223**	Accounting packages (Pastel)				8,206**
Positive ranks 0 0 8,223**					
	Utility software (CAATS)				8,223**
THE ADDITION OF CARE, CONTAINS OF PARTIES OF THE PA	The ability to locate, obtain, organize	Negative ranks	41	3321	
and understand 7 060 **	and understand	-			7,969 **
information from human, print and electronic sources. Positive ranks 0 0	<u>*</u>	Positive ranks	0	0	,
The capacity for inquiry, research, Negative ranks 46,06 3961,5	The capacity for inquiry, research,	Negative ranks	46,06	3961,5	
	logical and analyticalthinking, powers of		·		8,156**
		Negative ranks	45 56	3872.5	8,075 **

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unstructured problemswhich may be in unfamiliar settings.	Positive ranks	14,5	43,5	
Work with others in a consultative	Negative ranks	49,58	4611	
process, to withstandard resolve conflict.	Positive ranks	15	45	8,484**
Work in teams.	Negative ranks	49,58	4462,5	8.264**
Work in teams.	Positive ranks	19,5	97,5	0,204
Interact with culturally and intellectually	Negative ranks	49,91	4691,5	8,454**
diverse people.	Positive ranks	20,5	61,5	0,434
Negotiate acceptable solutions and	Negative ranks	47,5	4465	
agreements in professional situations.	Positive ranks	0	0	8,621**
Work effectively in a cross-cultural	Negative ranks	42,5	3570	7,421**
setting.	Positive ranks	85,5	171	7,421
Present, discuss, report and defend	Negative ranks	45,5	4095	
views effectivelythrough formal,	Positive ranks	0	0	8,345**
informal, written and spoken communication.	Positive ranks	0	0	0,345

Table 2.

Group responses on expected knowledge and skills for accounting graduates (expectation

Items	Statuts	Mean rank	Rank sum	Z
	Chartered accountants	65,35	6.404	
Financial accounting	Educators	107,97	7.126	6,437**
	Chartered accountants	81,86	8.022	
Management accounting	Educators	83,45	5.508	0 ,247
	Chartered accountants	74,86	7.336	
Taxation	Educators	93,85	6.194	3 ,071 *
	Chartered accountants	79,56	7.797	
Business and commercial law	Educators	86,86	5.733	1,176
	Chartered accountants	75,68	7.417	
Audit and assurance	Educators	92,62	6.113	3,009 *
	Chartered accountants	84,51	8.282	
Finance and financial management	Educators	79,52	5.248	0,756
	Chartered accountants	79,81	7.821,5	
Professional values and ethics	Educators	86,49	5.708,5	1,024
	Chartered accountants	89,29	8.750	
Economics	Educators	72,42	4.780	2 ,451 *
	Chartered accountants	93,97	9.209,5	
Business environment	Educators	65,46	4.320,5	4 ,270 **
	Chartered accountants	90,55	8.873,5	- 001
Financial markets	Educators	70,55	4.656,5	2 ,99*
	Chartered accountants	88,79	8.701,5	
Quantitative methods	Educators	73,16	4.828,5	2 ,207 *
	Chartered accountants	90,94	8.912,5	
Management	Educators	69,96	4.617,5	3,114 *
Management and strategic decision	Chartered accountants	85,76	8.404	
making	Educators	77,67	5.126	1 ,246
	Chartered accountants	91,76	8.992	0. 450.5
Spreadsheet software (Excel)	Educators	68,76	4.538	3 ,452*
D. 1 (A)	Chartered accountants	86,41	8.468	1 420
Database software (Access)	Educators	76,7	5.062	1 ,429
Standard internet software (e-mail,	Chartered accountants	85,64	8.393	1 102
web browser)	Educators	77,83	5.137	1,193
Specific research tool (Research	Chartered accountants	92,91	9.105	2 020 **
toolbox)	Educators	67,05	4.425	3,828 **
Business presentation software	Chartered accountants	86,29	8.456	1 206
(PowerPoint)	Educators	76,88	5.074	1,386
Audit working paper-related	Chartered accountants	79,56	7.797	1 041
software	Educators	86,86	5.733	1,241
W (W	Chartered accountants	88,9	8.712	2.452.*
Word processing software (Word)	Educators	73	4.818	2,452 *
Accounting pools according	Chartered accountants	84,72	8.303	0.00.2
Accounting packages (Pastel)	Educators	79,2	5.227	0,88 3
Litility software (CAATS)	Chartered accountants	89,25	8.746,5	7 560 *
Utility software (CAATS)	Educators	72,48	4.783,5	2 ,568 *
The ability to locate, obtain,	Chartered accountants	83,56	7946,50	
organize and				
understandinformation from	Educators	77,19	5094,50	1,010
human, print and electronic	Laucators	11,17	3074,30	
sources.			0.0 = : : :	
The capacity for inquiry, research,	Chartered accountants	82,18	8054,00	
logical and analytical thinking,	E la cota an	92.07	5476.00	0,121
powers of reasoning, and critical	Educators	82,97	5476,00	•
analysis.				

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The ability to identify and solve	Chartered accountants	82,36	8071,00	
unstructured problems which may be in unfamiliar settings.	Educators	82,71	5459,00	0,054
Work with others in a consultative	Chartered accountants	84,79	8309,00	
process, to withstand and resolve conflict.	Educators	79,11	5221,00	0,877
Work in teams.	Chartered accountants	79,20	7762,00	1,313
work in teams.	Educators	87,39	5768,00	1,313
Interact with culturally and	Chartered accountants	79,55	7796,00	1,209
intellectually diverse people.	Educators	86,88	5734,00	1,209
Negotiate acceptable solutions and	Chartered accountants	85,29	8358,00	
agreements in professional situations.	Educators	78,36	5172,00	1,079
Work effectively in a cross-cultural	Chartered accountants	81,79	8015,00	0.270
setting.	Educators	83,56	5515,00	0,279
Present, discuss, report and defend	Chartered accountants	77,90	7634,00	
views effectively through formal, informal, written and spoken communication.	Educators	87,02	5569,00	1,520

Table 3.

Educators responses perception of the knowledge and skills should be acquired by accounting graduates and those perceived as reasonably acquired. (Constraints gap)

accounting graduates and those p Items	Rank	Mean rank	Rank sum	Z	
Einen siel executing	Negative ranks	12,5	250	2 266 *	
Financial accounting	Positive ranks	12,5	50	3,266 *	
Management	Negative ranks	15	240	0.577	
Management accounting	Positive ranks	15	195	0,577	
T	Negative ranks	12,9	245	2.057*	
Taxation	Positive ranks	11	55	2,957*	
D : 1 :11	Negative ranks	21,5	903	C 0.1 Calcula	
Business and commercial law	Positive ranks	0	0	6,016**	
	Negative ranks	25,5	1.275	6 4 5 O abab	
Audit and assurance	Positive ranks	0	0	6,459 **	
	Negative ranks	27	1.303		
Finance and financial management	Positive ranks	25	75	6,264 **	
	Negative ranks	25,5	1,275		
Professional values and ethics	Positive ranks	0	0	6,273 **	
	Negative ranks	16,5	528		
Economics	Positive ranks	0	0	5,027 **	
	Negative ranks	20,5	820		
Business environment	Positive ranks	0	0	5,655 **	
			462		
Financial markets	Negative ranks	22		1,066	
	Positive ranks	18	318		
Quantitative methods	Negative ranks	26	1,234	6,043**	
	Positive ranks	16	32		
Management	Negative ranks	27	671	0,331	
	Positive ranks	24	605	,	
Management and strategic decision	Negative ranks	25	1,225	6,255**	
making	Positive ranks	0	0	0,233	
Spreadsheet software (Excel)	Negative ranks	19	591	4,335**	
Spreadsheet software (Exect)	Positive ranks	15	75	1,555	
Database software (Access)	Negative ranks	25	958	5,055**	
Database software (Access)	Positive ranks	11	77	3,033	
Standard internet software (e-mail,	Negative ranks	15	370	4,081**	
web browser)	Positive ranks	12	36	4,001	
Specific research tool (Research	Negative ranks	23	913	5,414**	
toolbox)	Positive ranks	11	33	3,414	
Business presentation software	Negative ranks	24,5	1,029	E 157**	
(PowerPoint)	Positive ranks	13	52	5,457**	
A 1' 1' 1 C	Negative ranks	25	1,225	6 070**	
Audit working paper-related software	Positive ranks	0	0	6,278**	
	Negative ranks	21,5	622	0.440 dods	
Word processing software (Word)	Positive ranks	18	198	3,112**	
	Negative ranks	33,5	2,211		
Accounting packages (Pastel)	Positive ranks	0	0	7,173**	
	Negative ranks	31	1,891		
Utility software (CAATS)	Positive ranks	0	0	6,900**	
The ability to locate, obtain, organize	Negative ranks	29	1653		
and understand	110guil vo Tuliks	2)	1000	6,706 **	
information from human, print and	Positive ranks	0	0		
electronic sources.	1 ostave tanks		U		
The capacity for inquiry, research,	Negative ranks	30,5	1830		
				6,832**	
logical and analyticalthinking powers	D 1.1	0	0	0,652	
logical and analyticalthinking, powers	Positive ranks	U	U		
logical and analyticalthinking, powers of reasoning, and critical analysis. The ability to identify and solve	Positive ranks Negative ranks	32,5	2080		

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unfamiliar settings.				
Work with others in a consultative	Negative ranks	30,5	1830	
process, to withstandard resolve conflict.	Positive ranks	0	0	6,839**
Work in tooms	Negative ranks	33,5	2211	7.257**
Work in teams.	Positive ranks	0	0	7,237
Interact with culturally and	Negative ranks	31,5	1953	6,990**
intellectually diverse people.	Positive ranks	0	0	0,990**
Negotiate acceptable solutions and	Negative ranks	27	1431	
agreements in professional situations.	Positive ranks	0	0	6,448**
Work effectively in a cross-cultural	Negative ranks	29,5	1711	6 720**
setting.	Positive ranks	0	0	6,739**
Present, discuss, report and defend	Negative ranks	32,5	2080	
views effectively through formal,	Positive ranks	0	0	7,033**
informal, written and spoken communication.	Positive ranks	0	0	7,033

Table 5. Group responses on the knowledge and skills that accounting educators perceived to be reasonably acquired by accounting graduates and those perceived as actual possess by chartered accountants (performance gap).

Items	statuts	Mean rank	Rank sum	Z
Financial accounting	Chartered accountants	77,38	7583,50	1,95
Financial accounting	Educators	90,1	5946,50	1,93
Managanantaaaantina	Chartered accountants	82,12	7966,00	0.05
Management accounting	Educators	81,82	5400,00	0,05
Total	Chartered accountants	81,71	8007,50	0.2
Taxation	Educators	83,67	5522,50	0,3
D : 1 :11	Chartered accountants	84,62	8293,00	0.77
Business and commercial law	Educators	79,35	5237,00	0,77
	Chartered accountants	82,39	8074,00	0.04
Audit and assurance	Educators	82,67	5456,00	0,04
	Chartered accountants	83,25	7992,00	
Finance and financial management	Educators	78,95	5211,00	0,65
	Chartered accountants	88,16	8640,00	
Professional values and ethics	Educators	74,09	4890,00	1,97**
		81,19	7956,50	
Economics	Chartered accountants			0,45
	Educators Chartered accountants	84,45	5573,50	+
Business environment	Chartered accountants	83,77	8209,50	0,45
	Educators	80,61	5320,50	· '
Financial markets	Chartered accountants	83,71	8204,00	0,44
111111111111111111111111111111111111111	Educators	80,7	5326,00	•,
Quantitative methods	Chartered accountants	85,91	8419,00	1,17
Quantitutive methods	Educators	77,44	5111,00	1,17
Management	Chartered accountants	71,35	6992,00	3,83**
Wanagement	Educators	99,06	6538 ,00	3,63
Management and strategic decision	Chartered accountants	86,3	8457,50	1 22
making	Educators	76,86	5072,50	1,33
C 11 (C (F 1)	Chartered accountants	112,24	11000,00	10.2**
Spreadsheet software (Excel)	Educators	38,33	2530,00	10,3**
	Chartered accountants	77,96	7.640,50	
Database software (Access)	Educators	89,23	5889,50	1,62
Standard internet software (e-mail, web	Chartered accountants	108,72	10655,00	
browser)	Educators	39,81	2548 ,00	9,72**
Specific research tool (Research	Chartered accountants	74,57	7307,50	
toolbox)	Educators	94,28	6222,50	2,85*
Business presentation software	Chartered accountants	93,55	9168,00	
(PowerPoint)		66,09		3,91**
(FowerFollit)	Educators		4362,00	
Audit working paper-related software	Chartered accountants	85,31	8360,50	0,99
	Educators	78,33	5169,50	-
Word processing software (Word)	Chartered accountants	83,23	8156,50	0,27
F8 ()	Educators	81,42	5373,50	
Accounting packages (Pastel)	Chartered accountants	66,76	6542,00	5,45**
recounting packages (1 aster)	Educators	105,88	6988 ,00	3,43
Utility software (CAATS)	Chartered accountants	98 ,34	9637,50	5,45**
Othity software (CAA15)	Educators	58,98	3892,50	3,43
The ability to locate, obtain, organize	Chartered accountants	86,83	8509,50	
and understand information from human, print and electronic sources.	Educators	76,07	5020,50	1,513
The capacity for inquiry, research,	Chartered accountants	85,03	8332,50	1
logical and analytical thinking, powers of reasoning, and critical analysis.	Educators	78,75	5197,50	0,881
	•	82,31	8066,50	0,066

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unstructured problems which may be in unfamiliar settings.	Educators	82,78	5463,50	
Work with others in a consultative	Chartered accountants	91,22	8939,50	
process, to withstand and resolve conflict.	Educators	69,55	4590,50	3,158*
Work in teams.	Chartered accountants	89,36	8757,50	2,379*
work in teams.	Educators	72,31	4772,50	2,379
Interact with culturally and	Chartered accountants	75,95	7443,00	2,257*
intellectually diverse people.	Educators	92,23	6087,00	2,237**
Negotiate acceptable solutions and	Chartered accountants	71,66	7023,00	3,825**
agreements inprofessional situations.	Educators	98,59	6507,00	3,823***
Work effectively in a cross-cultural	Chartered accountants	78,99	7267,50	0.176
setting.	Educators	80,20	5293,50	0,176
Present, discuss, report and defend	Chartered accountants	78,80	7722,00	
views effectively through formal, informal, written and spoken communication.	Educators	88,00	5808,00	1,280